

**Options for the Iowa Juvenile Home and State Training School for Girls  
Regarding Specific Populations that Could be Served  
September 23, 2013**

**Option 1 – Continue to Serve Existing Populations**

**POSITIVES**

- Provides a placement option for a relatively small number of youth that have very severe needs and a history of many previous placements.
- Maintain current economy of scale.

**NEGATIVES**

- Must treat both CINA and delinquent youth based on CINA treatment rules.
- No licensing or accreditation standards exist for a State Training School combined with a Juvenile Home serving different purposes.
- Exposes CINA youth to delinquent behavior.
- Delinquent girls may need to be separated from CINA girls.
- Does not allow focus on the specific needs of one gender.

**Option 2 – Serve Delinquent Girls Only**

**POSITIVES**

- The facility can focus attention, treatment and policies on delinquent girls.
- The facility can focus on the specific needs of girls.
- Easier to identifying appropriate independent oversight.

**NEGATIVES**

- Adequate and appropriate services would have to be found for as many as 33 CINA girls and 12 CINA boys including girls and boys that are also delinquent.
- Economy of Scale – Would need to either:
  - Run a smaller program that could have:
    - A higher cost per person
    - Limited academic offerings
    - Limited therapeutic and clinic programs
  - Identify more delinquent girls, currently served elsewhere, who would be served at IJH.

**Option 3 – Serve CINA and Delinquent Girls Only**

**POSITIVES**

- The facility can focus on the specific needs of girls.
- Allow for additional bed space for both CINA and delinquent girls as the demand requires.
- Additional campus residential capacity would allow for broadening of placement options.
  - Use cottage for transitional program.
  - Use staff for intensive independent living skills program.

**NEGATIVES**

- Adequate and appropriate services would have to be found for as many as 12 CINA boys including some that are also delinquent.
- Have to administer two sets of policies on one campus - CINA and Delinquent.
- Economy of Scale – Would need to either:
  - Run a smaller program that could have:
    - A higher cost per person
    - Limited academic offerings
    - Limited therapeutic and clinical programs
  - Identify more girls, currently served elsewhere, who could be served at IJH.
- No licensing or accreditation standards exist for a State Training School combined with a Juvenile Home serving different purposes.

**Option 4 – Serve CINA Girls and Boys Only**

**POSITIVES**

- Staff can focus attention, treatment and policies on one type of population – CINA
- Easier to identifying appropriate independent oversight.

**NEGATIVES**

- Adequate and appropriate services would have to be found for 12 delinquent girls.
- Economy of Scale – Would need to either:
  - Run a smaller program that could have:
    - A higher cost per person
    - Limited academic offerings
    - Limited therapeutic and clinical programs
- Does not allow focus on the specific needs of one gender.