



SIM Leadership Kick-off Meeting

Monday December 14th, 2015

2:00 to 4:00 PM

Hoover Office Building

Welcome and Introductions

State Innovation Model (SIM)

- Iowa is one of 11 Round Two Test States
 - 1 implementation year and 3 model test years
 - 43.1 million dollars to test innovations that achieve our SIM vision
- Must be broad-based, multipayer approach that improves health for all lowans
 - Involve innovation approaches that encompass private-public partnerships

SIM Leadership Charter

- The **SIM Leadership** team represents key stakeholders within the payers, providers and public health communities. The SIM Leadership team is established to ensure alignment with key initiatives driving healthcare transformation in Iowa. This group provides the Core Planning team with input on SIM activities in order to make quick course corrections as deemed necessary, and helps identify and remove barriers. Members are expected to advise and take action within their constituencies to help achieve the goals of the SIM Initiative.

SIM Vision:

Vision: Transforming Healthcare to Improve the health of Iowans

Improve
Population
Health

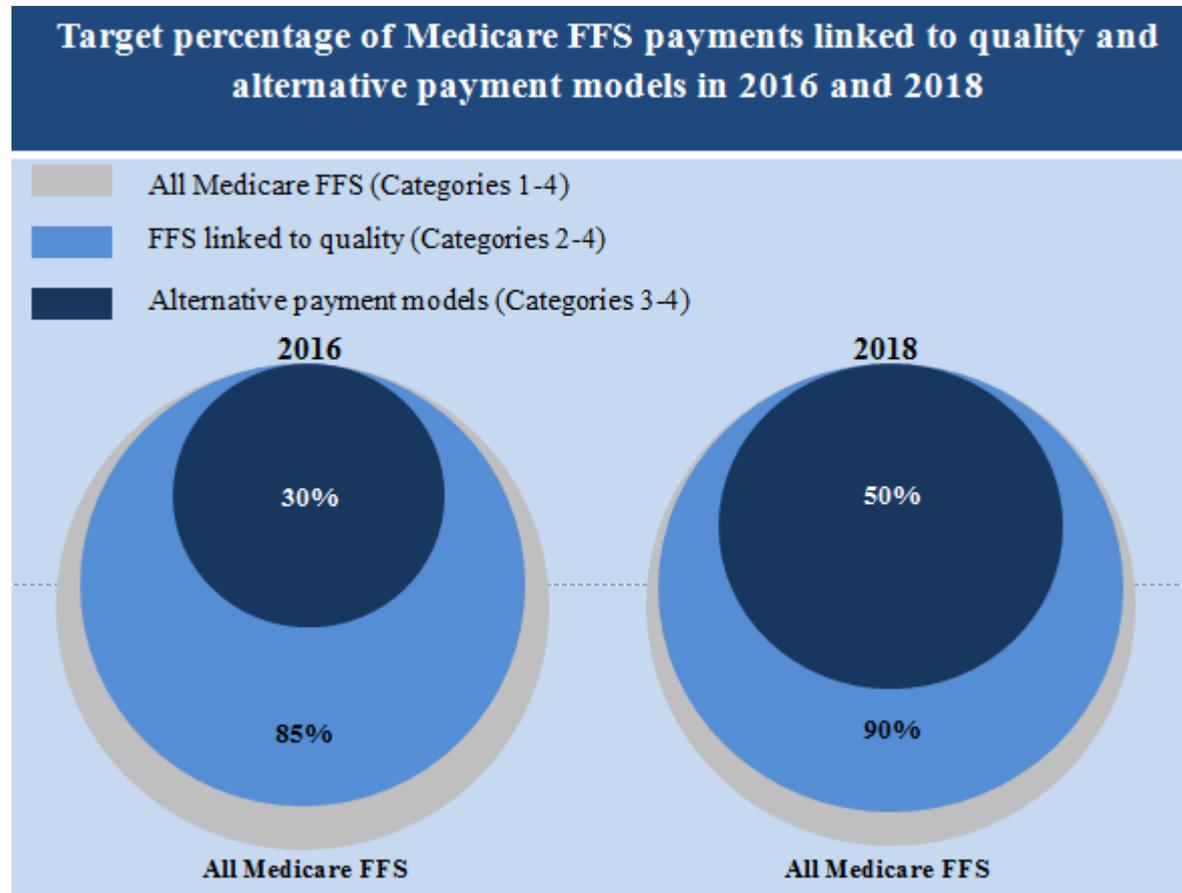
Transform
Health Care

Promote
Sustainability

Objectives for today:

- *Describe the different healthcare stakeholders*
- *Summarize the role and commitments for synergy of the stakeholders in execution of the SIM project*
- *Review the SIM components and activities that will achieve the vision*

CMS goals to move to Value



CMS's Better Care, Smarter Spending, Healthier People Campaign

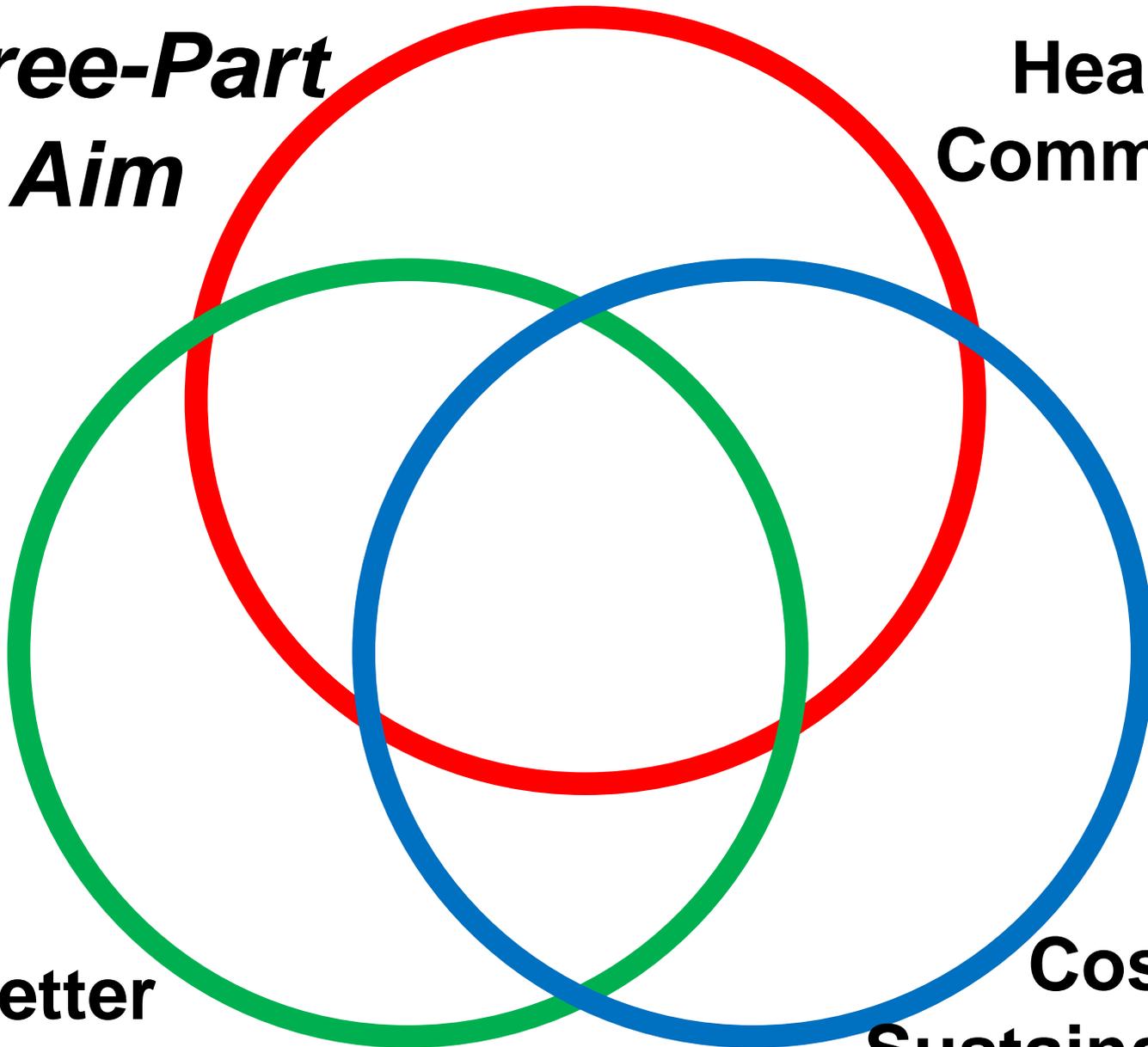
“All alternative payment models and payment reforms that seek to deliver better care at lower cost share a common pathway for success: **providers must make fundamental changes in their day-to-day operations that improve the quality and reduce the cost of health care.**”

***Three-Part
Aim***

**Healthier
Communities**

**Better
Healthcare**

**Cost and
Sustainability**



***Three-Part
Aim***

**Healthier
Communities**

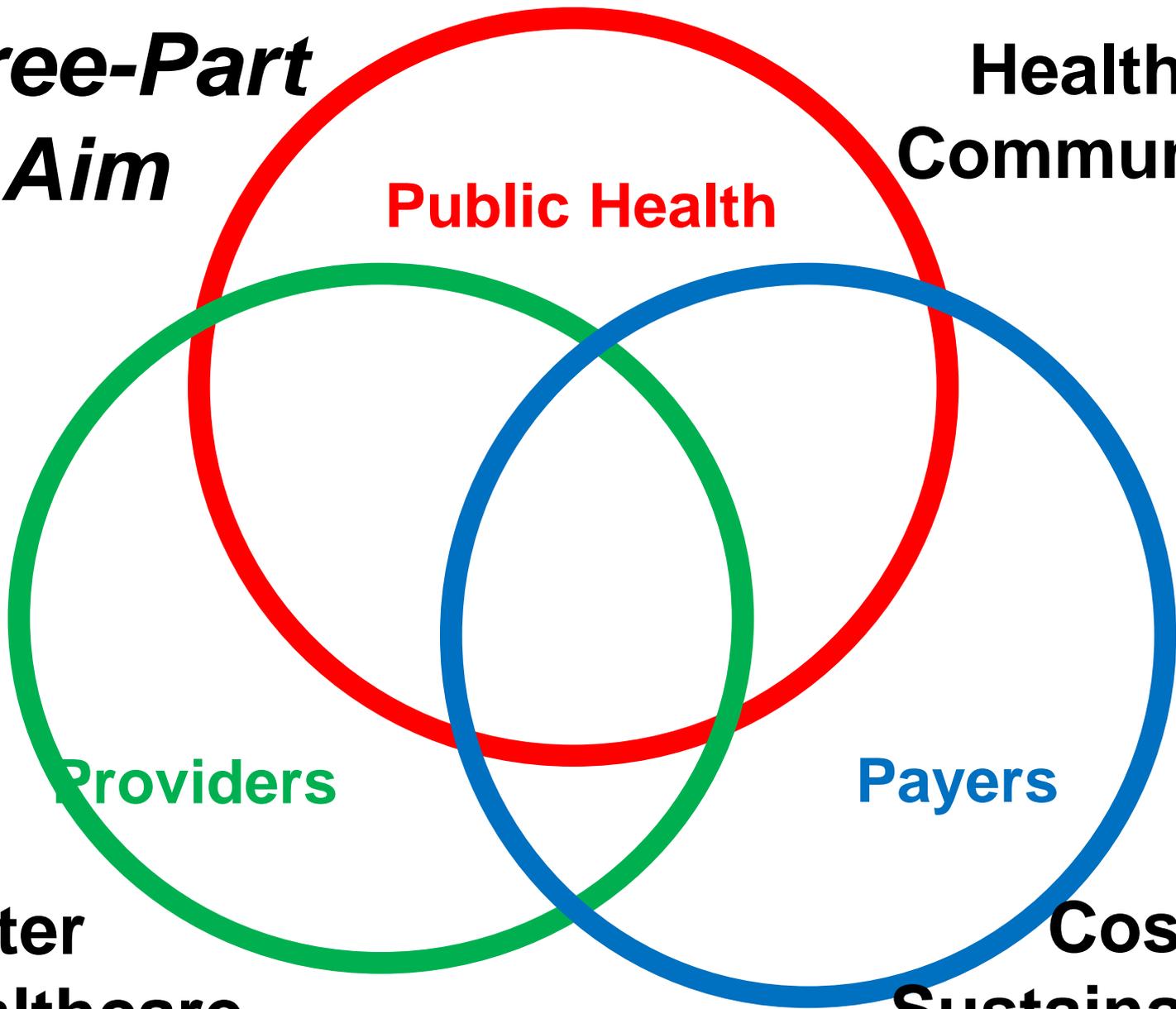
Public Health

Providers

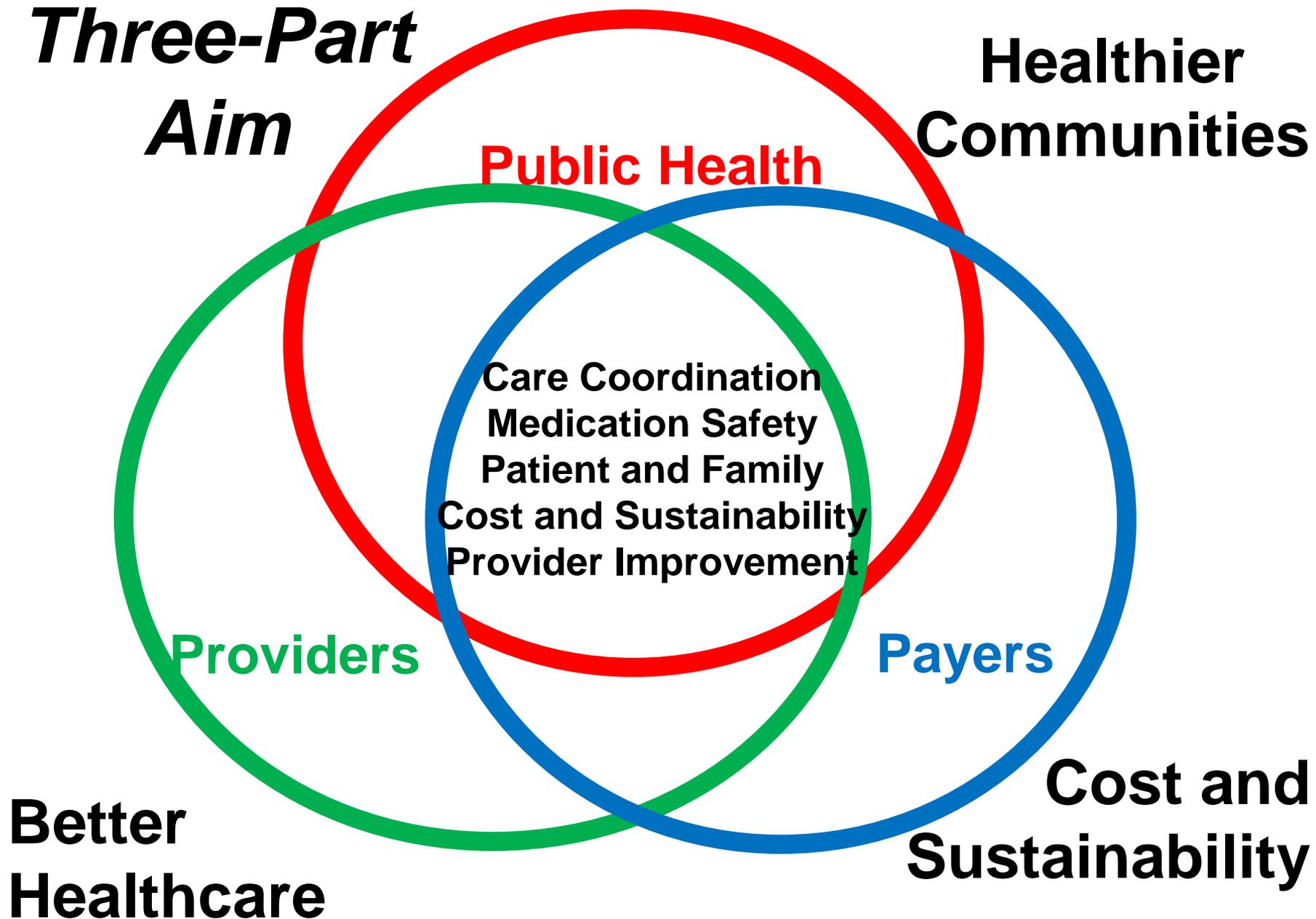
Payers

**Better
Healthcare**

**Cost and
Sustainability**



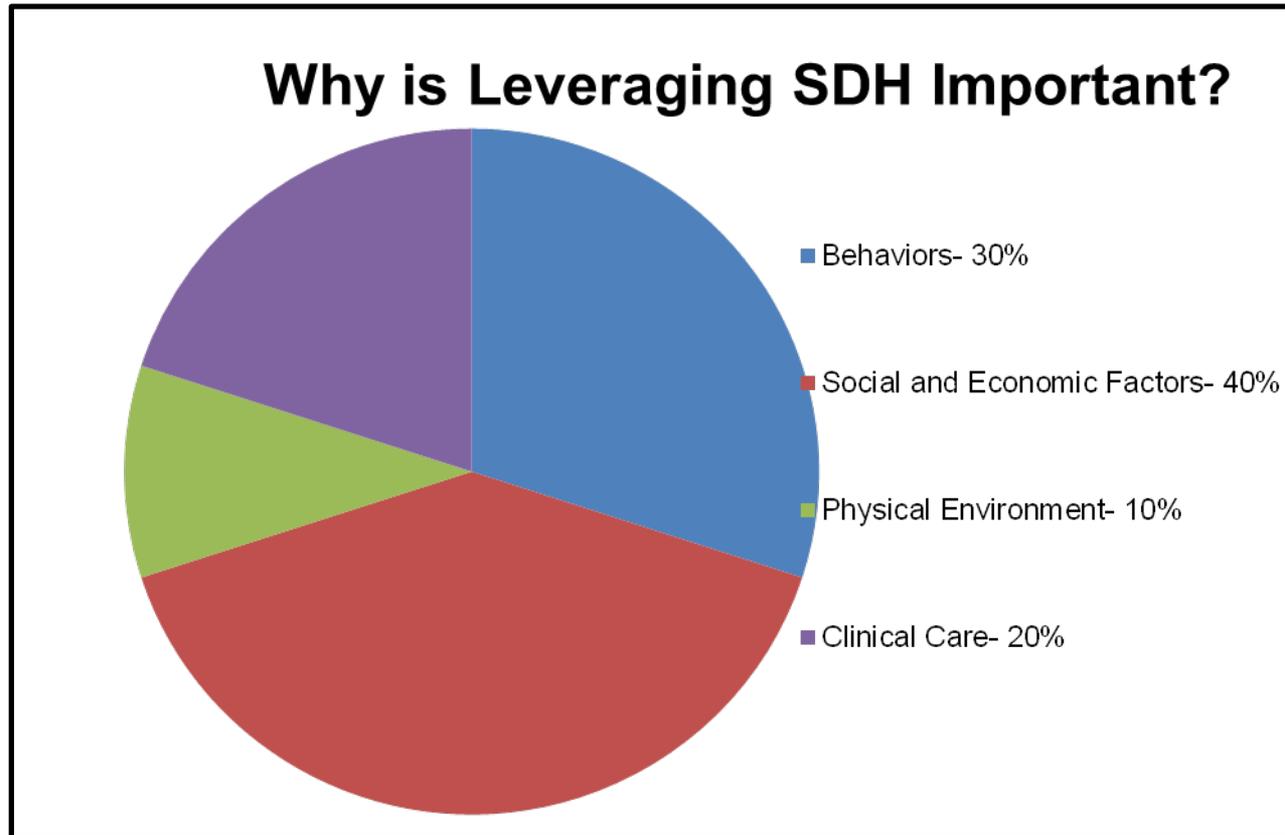
Three-Part Aim



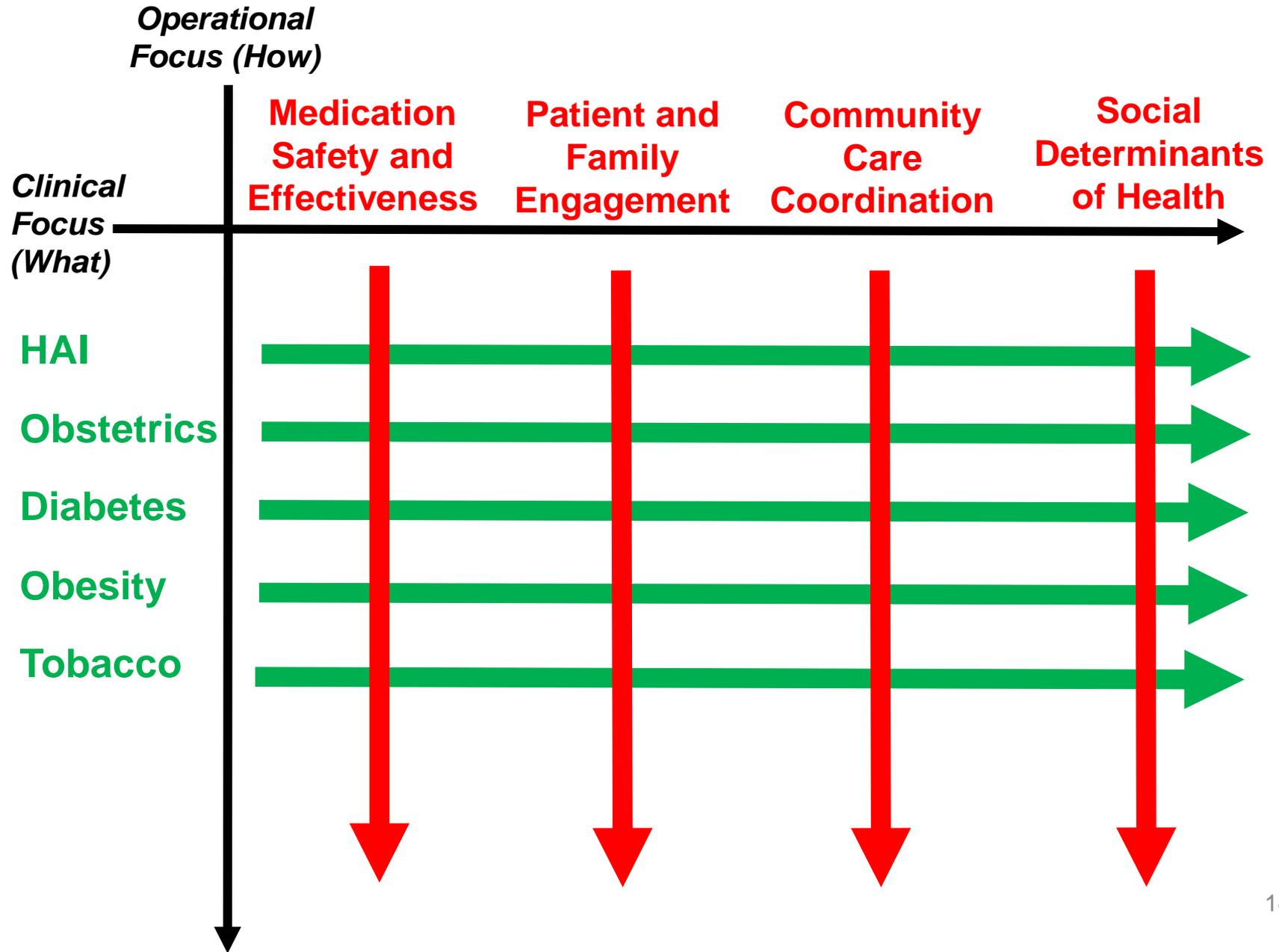
Statewide Strategies

- Cardiovascular and Stroke
- Palliative Care (IPOST)
- Obstetrics
- Healthcare-associated Infection
- Diabetes (June '15)
- Medication Safety (July '15)

To reach the Three-part Aim, we must address SDH

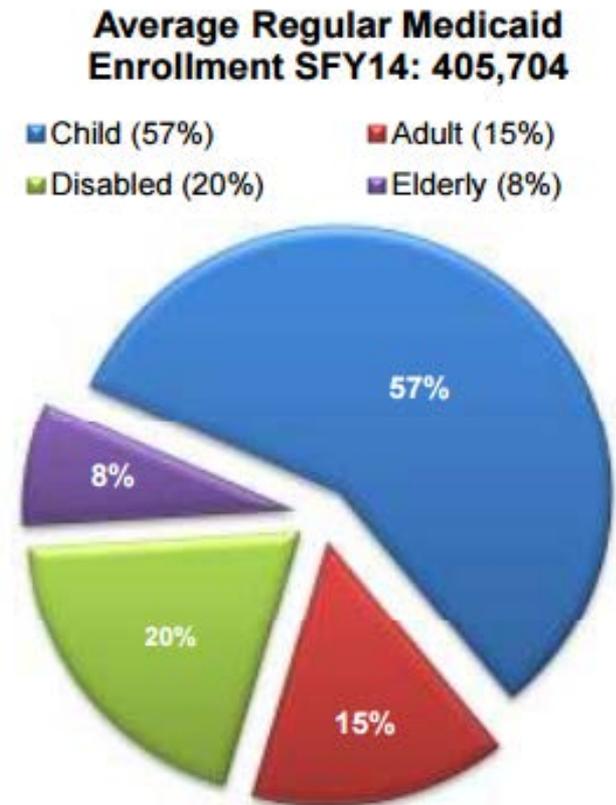


Source: Slide from Dr. Bezold PhD, Chairman and Senior Futurist, Institute for Alternative Futures (IAF), Alexandria, Virginia



Current State: Medicaid Today

- Serves nearly 600,000 Iowans annually, or close to 22% of the population
- State's second largest health care payer

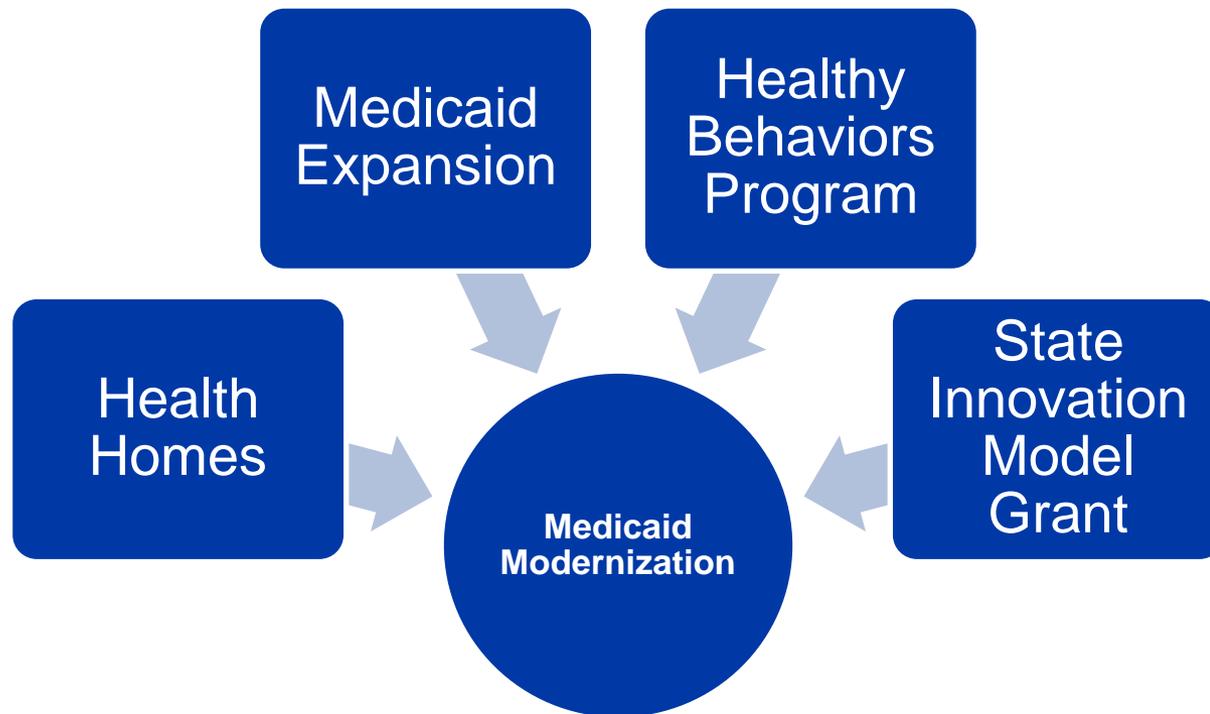




Current State: Medicaid Today

- Iowa Medicaid currently provides health care assistance at a cost of approximately \$4.2 billion dollars annually
- A key budgetary challenge is the increasing costs to provide services and decreasing federal funds to do so
- The cost of delivering this program has grown by 73 percent since 2003
- And, Medicaid total expenditures are projected to grow by 21% in the next three years

Using Innovation to Address a Changing and Growing Program



Value-Base Purchasing Models

- Medicaid, using MCO oversight, will ensure value-based activities align in Iowa
 - Each MCO shall support the SIM grant activities
 - Each MCO shall use a value-based purchasing model for at least 40% of population by 2018
 - Each MCO shall use the Value Index Score (VIS)
- Medicaid will support ACO and other value oriented provider networks engaged in VBP models
 - Sharing claims data
 - Sharing quality reporting
 - Sharing real-time alerts during critical transitions of care

Achieve Scale and Track Improvements

- By developing value-based purchasing arrangements like other payers, providers, ACOs, and community partners can focus on changes that impact not only the whole person, but all people they serve



Population-based, Community applied

Stakeholder Role and Commitment

Payer (Medicaid)

Case for change:

- *Coverage for lowans*

Resources:

- *Limited. Unsustainable growth rate.
Managed Care*

Commitment:

- *Do transformation in a manner that provides lowans with effective, efficient and accessible care*

Stakeholder Role and Commitment

Public Health

Case for change:

- *Decrease demand through healthier communities*

Resources:

- *Limited! Grants, etc. “To do or make sure done?”*

Commitment:

- *Alignment of common strategies/develop community focus*

Stakeholder Role and Commitment

Provider Communities

Case for change:

- *Transitioning reimbursement/volume to value*

Resources:

- *Limited... \$ and workforce (access to care)*

Commitment:

- *Must align with payers and public health to insure sustainability*

Our Role and Commitment

Iowa

Case for change:

- *Access, Iowa Healthiest State, Transformation*

Resources:

- *Limited! SIM brings federal resources to aid transformational efforts*

Commitment:

- *Synergy and alignment, Use HEN, SIM, and TCPI*

SIM Driver Diagram Overview

Driver Diagram

Goals by 2018:

Improve Population Health

Iowa will improve the health of its population in at least four of the six SIM focus areas: Diabetes, Obstetrics, Healthcare - Associated Infection, Medication Safety, Obesity, Tobacco use.

Transform Health Care

Iowa will reduce the rates of preventable events (ED and Inpatient) for individuals in a VBP arrangement

Promote Sustainability

Iowa will increase the amount of providers participating in VBP and establish decreased trend in TCOC

Primary Drivers:

Population Health Improvement

Care Coordination

Rapid Cycle Performance Improvement

Value Based Purchasing (VBP)

Ongoing Evaluation

Secondary Drivers:

Assess local and state environment to identify population health needs

Develop and deploy interventions, including statewide strategies

Establish and monitor key population metrics

Equip integrated community based strategies

Inform providers for better care coordination

Execute care coordination models

Optimize use of Health Information Technology (HIT)

Engage leadership & receive leadership Commitment

Develop & implement quality improvement strategy

Align payers in value reimbursement and Quality strategies

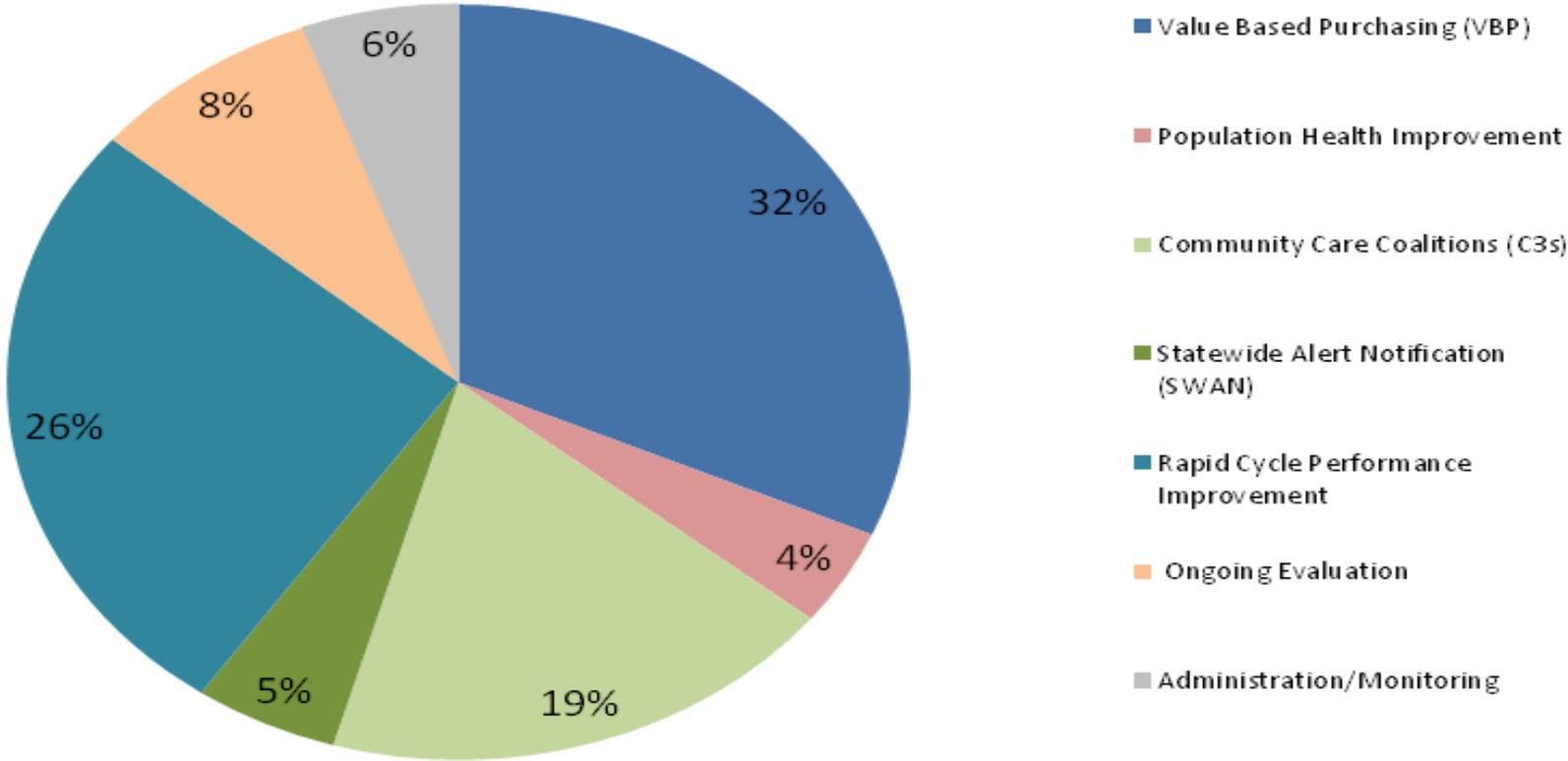
Implement VBP into the new Managed Care system in Medicaid

Conduct analytic evaluation of delivery system quality and key population health metrics

Conduct rapid cycle evaluation of outcomes data to stakeholders

Budget Drivers

SIM Funding by Primary Driver



Population Health

- Develop statewide population health strategies (Diabetes, Obesity, Tobacco Cessation, Healthcare Associated Infections, Medication Safety, OB...)
 - <https://idph.iowa.gov/SIM>
- Align CHNA/HIP within communities
- Maximize the impact of existing initiatives, like the governor's Healthiest State Initiative

Population Health Improvement

SIM national focus -Tobacco, Diabetes, Obesity

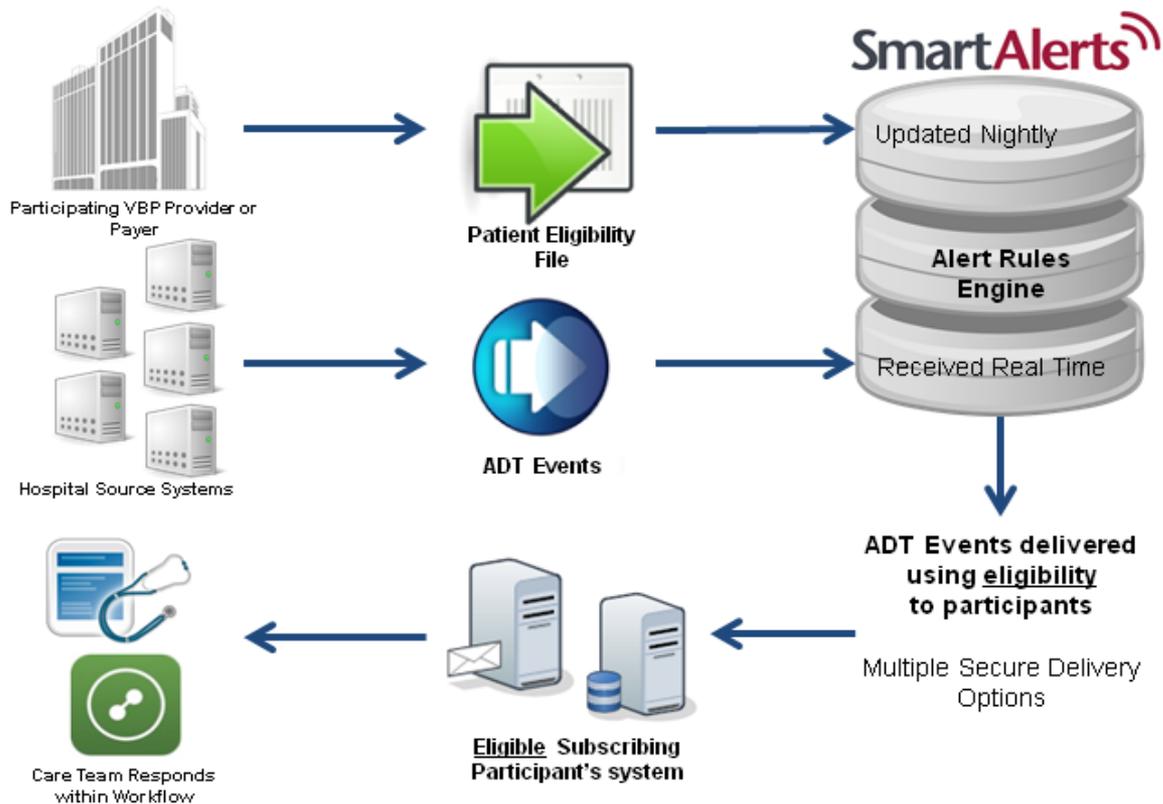
Community Health Needs Assessment/HIP

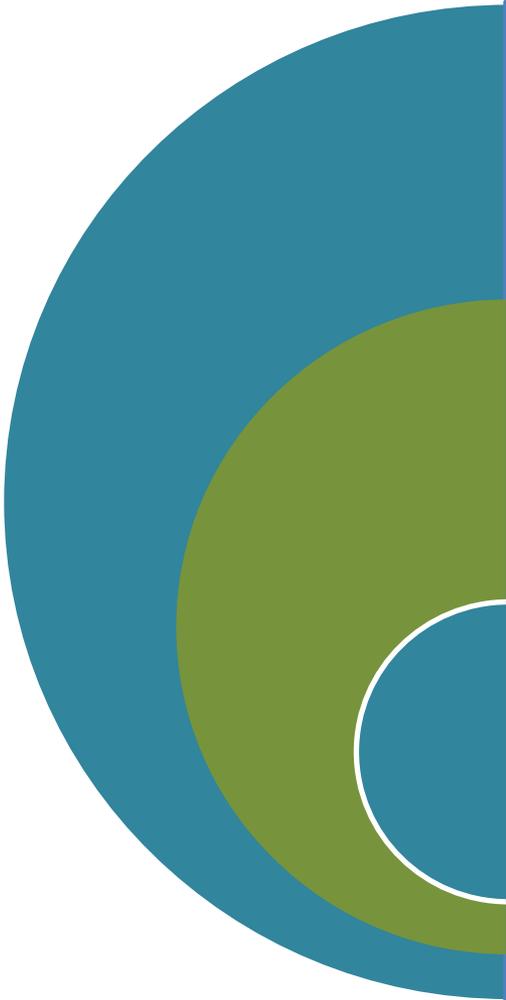
Statewide health improvement plan with measures

Care Coordination

- SIM supports two care coordination tools for the delivery system
 - SWAN (Statewide Alert Notifications)
 - Statewide Alert Notifications to improve care during critical transitions of care
 - Community Care Coalitions (C3s)
 - RFP from IDPH released in early November

SWAN System using ADT Events





Selected C3 Communities

- Assigned a Quality Improvement Advisor from IHC
- Participates in statewide learning events
- Integrates tactics from SIM Statewide Strategy Plans to address Diabetes, Obesity and Tobacco

Better Care Coordination

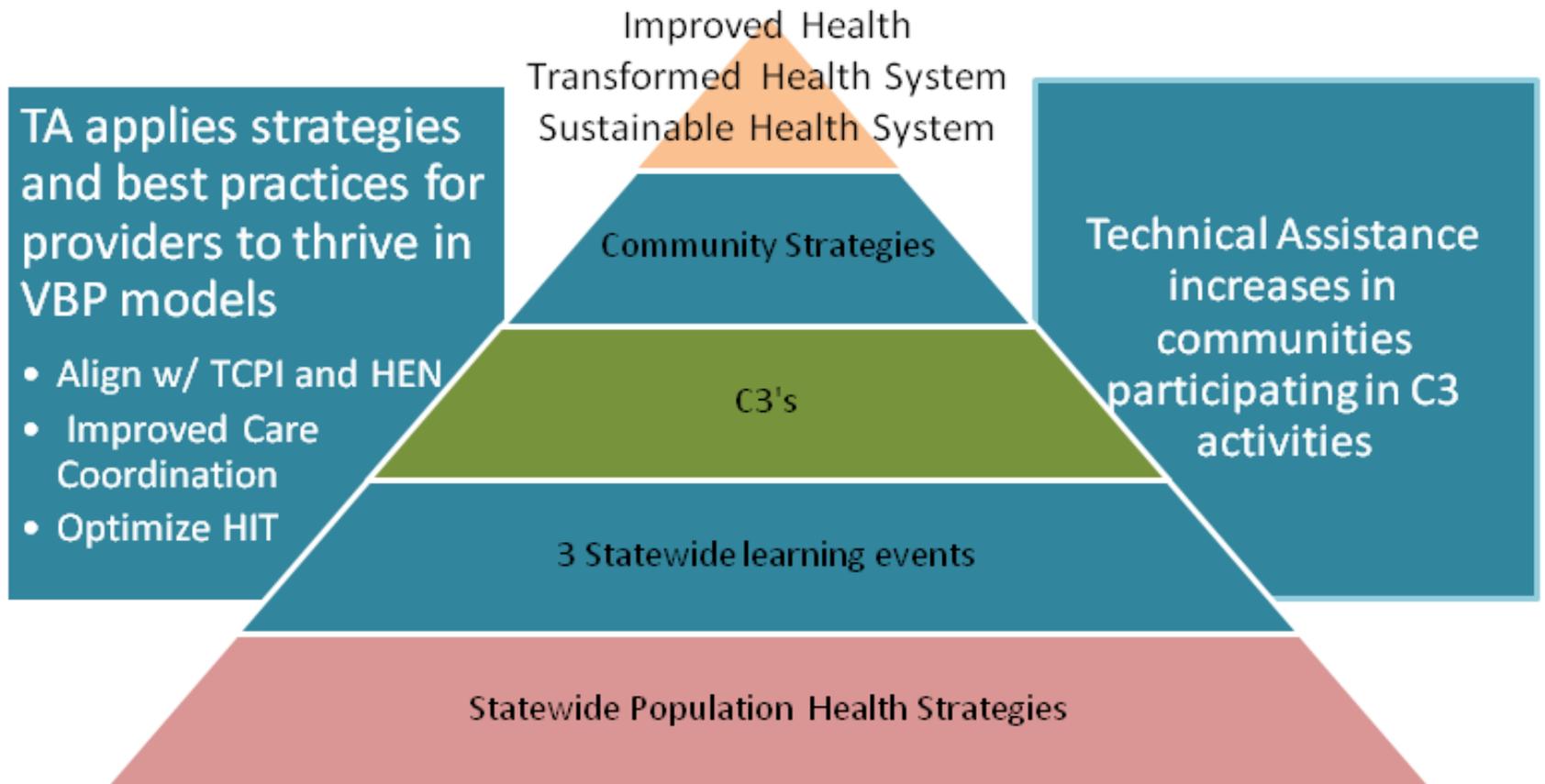
- Conducts SDH Assessment on members with social needs
- Makes referrals and needed social connections to improve health

Optimize HIT

- Participates in Rapid Cycle Performance Improvement
- Collects and reports data to IHC
- Receives assistance with SWAN integration

Rapid Cycle Performance Improvement (RCPI) and Technical Assistance (TA)

- Iowa Healthcare Collaborative
- Align and equip Iowa communities to improve quality, safety and value
 - Work with C3 communities awarded by IDPH
 - Promote VBP strategies to improve VIS
 - Work with IDPH to develop and promote statewide population health strategies



Save the Date

- 2016 Statewide SIM Learning Communities
 - March 8th, 2016
 - July 12th, 2016
 - November 9th, 2016
- IHC SIM website: <http://www.ihconline.org/asp/sim/sim.aspx>

Value Based Purchasing

- Two SIM strategies to align VBP in Iowa:
 1. Implement VBP in Medicaid Managed Care
 - Support ACOs and other value oriented providers engaged in Medicaid VBP models
 2. Align value reimbursement and quality models across payers
 - Ensure ACOs and providers are getting to scale on transformation to improve the health of all Iowans

Quality Measures for VBP models

- VIS, used by both Wellmark and Medicaid, is a composite measure based upon six critical primary care domains, derived from 16 measures of key processes and outcomes that lead to value in healthcare.
- Clearly quantifies how well a provider takes care of his/her entire patient population
- Enhances understanding of overall provider and system performance
- Accelerates (and prioritize areas for) improvement.

Value Index Scores (VIS)	
Key Performance Measure	Rolling 12 months 10/2011-09/2012 
Value Index Score	39.8 %
Primary and Secondary Prevention	43.3 %
Tertiary Prevention	31.2 %
Panel Health Status Change	66.2 %
Continuity of Care	47.5 %
Chronic & Follow-up Care	29.8 %
Efficiency	53.9 %

Budget Basis	
Base risk score	0.999
Current risk score	1.191
Base budget	\$339.80
Current budget	\$405.10
VIS Best Practice Target	80.02 %
VIS All Domain Target	51.80 %
VIS All Domain Score	39.84 %

Ongoing Evaluation

- University of Iowa Public Policy Center is the state selected independent evaluator
 - Assess implementation/impact of SIM interventions and primary outcomes related to SIM goal
 - Assist the Federal evaluator in conducting a quantitative and qualitative evaluation
- Provide stakeholders with data to inform progress and direction throughout the model test

SIM Federal Evaluator Team

- RTI International and subcontractors:
 - The Urban Institute – *Assigned to Iowa*
 - National Academy for State Health Policy,
 - Mission Analytics
 - Truven Health Analytics
 - The Henne Group
- **Primary goal:** Assess state government's ability to use policy and regulatory levers to accelerate health care transformation resulting in better quality care, smarter spending, and healthier people.
- **Site Visit – Targeting April/May 2016**

SIM Grant Administration

- Operational Plan for 2016 is currently being evaluated by CMMI
- Iowa has submitted the year two non-competing Continuation Application (NCC)
 - An approved NCC authorizes Iowa to draw down year two funding (\$10.8 million)

Healthiest State Initiative (HSI)

- The SIM Test grant aligns and supports the Healthiest State Initiative
 - SIM members participated in the HSI strategic planning efforts in 2015
 - HSI long term goals align with SIMs population health focus on Diabetes, Obesity and Tobacco Use
 - HSI is a private sector initiative that aims to improve the health of all Iowans and engage stakeholders in healthier living

SIM Partners



healthiest
— state —
initiative